EXHIBIT A

SYRACUSE UNIVERSITY SERVICES TO THE CITY OF SYRACUSE*

* This Exhibit A contains a representative sample of the educational, cultural, financial and other benefits the University provides to the City and its residents. The information herein is not an exhaustive list of all support and services the University renders to the City.

	Description of Services
Operational Services	
Facilities/ Physical Plant	Walnut Avenue and Walnut Park Maintenance (mowing, plowing, litter and trash removal)
Design and Construction	Construction of Walnut Park retaining wall
	Marshall Street curb replacement
	Euclid Ave curb replacement
	University Place curb replacement
	Water main improvement on Sims Drive
	Water main replacement on Euclid Avenue
	Water Main replacement on University Place (2016)
	University Place sewer slip-lining (2016)
Public Safety	University area crime control initiatives (equipment and labor)
	Department of Public Safety ("DPS") support to City Police related to campus crimes
	Orange Watch: regular DPS patrols of nearby city streets and campus perimeters
	DPS traffic enforcement and accident reports

Description of Services
Joint investigations between DPS and City Police
Academy training
Conduct fire safety inspections on campus
Respond to fire alarms on campus

	Description of Services
Key Initiatives	
Procurement and Investment of Public and Private Funds	Connective Corridor: various transportation enhancements to the City's right of way, façade improvements to properties along the Corridor, and transit investments Nancy Cantor Warehouse: transformative renovation of vacant warehouse sparked wave of downtown renaissance Near Westside Initiative: leveraging resources of the University to invest in and develop neighborhood Syracuse Center of Excellence: construction of world-class research facility to develop and grow businesses working in green and clean technology Lerner Center for Public Health Promotion: established to promote healthy lifestyles throughout Syracuse community Say Yes to Education: responsible for creating the first local chapter of Say Yes to Education, Inc. that provides free tuition to students of the City of Syracuse to attend the University Southside Innovation Center: former carpet showroom is now home to an incubator for small businesses Shaw Center for Public and Community Service: providing tutoring, programming and other community engagement services for city schools, nonprofit organizations and public agencies Syracuse Student Sandbox: incubator for student entrepreneurs located in downtown Syracuse
Academic Services	
College of Arts & Sciences	Community Folk Art Center: University-sponsored cultural venue that promotes art and artists of the African Diaspora through community events, programs, and exhibitions. La Casita Cultural Center: University-sponsored center located in the Near Westside neighborhood that celebrates Hispanic culture throughout the region

	Description of Services
	Point of Contact: downtown Syracuse gallery for contemporary verbal and visual arts in Central New York
	Janklow Arts Leadership Program: supplies interns, advice, and programming to local arts organizations
College of Education	Teacher Education Placements in Syracuse City School District ("SCSD")
	Syracuse Urban Inclusive Teacher Residency
	Next Big Thing: collaboration between SCSD and administrators at College of Education
	4A Arts & Creative Literacies Academy: grant to Dr. Weeks Elementary School
	Taishoff Center OnCampus program: brings SCSD students with intellectual disabilities to the University for inclusive higher education
	Art & Nutrition Curriculum
	Teachers of Color recruitment pipeline plan
	Schools of Promise: supports inclusive schools in the community
	SU Psychological Teaching Lab: diagnoses and develops plans for SCSD students with unique learning disorders
	Professional Development for SCSD teachers and administrators
	Liberty Partnerships Program: NYS-funded program implemented at Danforth, Clary, Roberts, Corcoran, and Fowler schools, encourages staying in school
	Board memberships on CNY Community Foundation and LiteracyCNY, ARC

	Description of Services
College of Engineering and Computer Science	Senior engineering projects: students work with NYSDOT and other agencies to solve real-world engineering and transportation problems
	SCSD-targeted programming: educational programs at local science museum
	Board and committee membership at Red House, United Way
	Project ENGAGE: attracting female students to the field of engineering
College of Law	Legal externship placement in City's Office of Corporation Counsel
	Assistance with grant applications for the City Department of Neighborhood Planning and Business Development
1	Seat on Advisory Committee of City Police Department

	Description of Services
	Securities Arbitration & Consumer Law Clinic
	Veterans Legal Clinic
Falk College	Designed training modules for the Aging Studies Institute for SCSD Foster Grandparenting Program
	Sport and Human Development Institute: put on UNICEF's Kid Power Program in SCSD
	Marriage and Family Therapy & Center for Couple and Family Therapy: free counseling and clinical visits for children and families
	Neighborhood Trauma due to Violence Project: no-cost therapy for residents of Syracuse gunshot clusters who are experiencing trauma
	Various community placements of University students through courses
	Board membership at Syracuse City Ballet
Maxwell School	Research and grant writing: students and faculty assist the City and local organizations with grant writing and related projects
	Participation in Mayor's Summit on Municipal Finance
	Community Geographer: helps the City and local non-profits to make planning and programming decisions through mapping and analysis of social, economic and cultural conditions within the City
	The Maxwell Program in Citizenship and Civic Engagement
	Campbell Public Affairs Institute: home to numerous programs including Campbell Conversations interviews on public radio; Campbell Debates; State of Democracy Lecture Series; Tanner Lecture Series
	Student capstone projects

	Description of Services
	Policy proposals and research study projects
	Symposia and lectures on current issues open to the public
	Faculty as board members or advisors to government or not-for-profit corporations
Newhouse School	Comm.UNITY student agency developed to help non-profits
	The Newhouse: student advertising club with local restaurants, hotels, and companies as clients
	Goldring Arts Journalism program: placement of interns at local arts organizations
	Connecting local non-profits with news media to increase news coverage of such entities
	Production of training video for community relations officer in City Police Department
	Sponsor of MIND Labs downtown
	Business analyses and website optimization reports by students
	Journalism and Magazine students work with school groups and community organizations
	Journalism Camp for SCSD students
	Publication of The Standhewspaper for residents of the South Side of the City
	Public relations students work on various campaigns for local orgs and businesses, and visit local schools

Description of Services
Syracuse Acoustic Blues Festival founded by faculty member
Faculty work on grant applications for the City
Students and faculty serve as consultants and planners for various community groups and non-profits
Startupcuse.com: independent website reporting on innovation, entrepreneurship and startups in and around Syracuse
Create guest content for Syracuse.com
Leadership of Syracuse Ad Club, a professional development organization
Faculty member serves as Chair of CenterState CEO's Government Relations Committee

Whitman School of Management

	Description of Services
School of Architecture	UPSTATE: A Center for Design, Research and Real Estate worked with City departments on architecture projects for Connective Corridor and Near Westside Initiative
	Movement on Main: Designing the Healthy Main Street: competition to design healthy neighborhoods for Near Westside Initiative
	Onondaga Creek Waterfront Redevelopment Strategy work with Division of City Planning, including demonstration projects for Onondaga Creek and Onondaga Lake areas
	Ongoing partnerships with SCSD and professional organizations
	Volunteer board membership at local non-profits
University College	Thursday Morning Roundtable: weekly civic forum to learn about and discuss community issues
	Talent & Education Development Center: develop and deliver professional development programs for employers and individuals
	English Language Institute: providing English language courses for academic and business purposes
	Part-time study available for community members
	Onondaga Citizens League: organization open to all citizens that studies issues that affect the community's economic health and quality of life
	Institute for Retired People: provides programming for retired individuals to promote intellectual activity and discovery of new interests
	Bristol-Myers Squibb Science Horizons: week-long science camp for local seventh and eighth grade students
	Shadow Day: brings fifth grade students from Seymour Magnet School to campus for a day where they experience college life first-hand
	Citizens Academy: program that educates citizens of Onondaga County about the organization and operations of local governments

Description of Services
Women of the University Community: open membership group offering social programs, interest groups, and educational programs about the Syracuse community
Community Music Division (Setnor School of Music): provides opportunities for Syracuse residents of all musical skill levels to learn about and perform music
The Alexander N. Charters Library of Resources for Educators of Adults: library dedicated to adult and continuing education
Service on boards of organizations throughout the City
Corporate Volunteer Council: collection of businesses, organizations, institutions, and other entities that promote and coordinate volunteerism in Central New York